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5 March 1962

MEMORANDUM FOR: DEPUTY DIRECTOR (PLANS)

SUBJECT : Memorandum addressed to the IG, subject:
Pros and Cons of Moving All or Part of
TSD's R&D Program to the DD/R

1. Attached hereto is the memorandum which you requested. In submitting it, I would like to call attention to several points.
2. In listing advantages and disadvantages of various moves, you will see that some points raised are to the advantage only of TSD, others to the CS and still others to the DCI. Occasionally, what would be an advantage to the DCI might well be a disadvantage to the DD/P. In preparing the memorandum I primarily tried to put myself in the DCI's chair.
3. I did not include one possible disadvantage to removing R&D from the CS, i.e., that the number of individuals assigned to the CS with technical or scientific degrees would become vanishingly small. Whether this point has any validity, I leave to your best judgment.
4. In the case of some of the advantages and disadvantages listed, it might be argued that we are prejudging the ability of the DD/R and giving him too much or too little credit for what he will be able to accomplish in the way of headknocking. I do feel that this prejudgment is qualitatively valid in view of the exasperatingly persistent poor relationships that have existed between OSI and the CS. While I have referred fleetingly to this difficult relationship, I did not feel it wise to say that to the extent TSD/R&D is pulled into the DD/R, it will be considered by the CS as having gone over to the other side and become part of OSI, thereby inheriting all the kinds of difficulties that have beset liaison in the S&T effort.
5. Nor did I feel it wise to say that R&D support by a component outside the CS is apt to be unsatisfactory if we use the support of clandestine operations by COMMO as a criterion. Those who feel such outside support has been satisfactory I refer to [redacted]

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6. It was also difficult to say in the attached memorandum that TSD has been praised by members of the Baker Panel, ARPA, Office of Naval Research for possessing within itself all of the responsibility for R&D, test and evaluation, production, stocking and operational utilization of our own gear - a situation I point out in paragraph 4i as being unique in the U.S. Government.

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Chief, DD/P/TSD

Attachment: (1)

Subject Memorandum for Signature

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ORIGINAL DOCUMENT MISSING PAGE(S):

Attachment